HK TRUSTEES' ASSOCIATION LTD c/o Deacons 6/F Alexandra House Chater Road, Central, Hong Kong STEP HONG KONG LTD c/o Suite 201 St George's Building 2 Ice House Street, Central Hong Kong

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## A SEMINAR ON

## TRUST STRUCTURES TO HOLD AND PRESERVE THE FAMILY-OWNED BUSINESS

Speaker: Christian Stewart (Family Legacy Asia (HK) Ltd)

Date: Thursday, 5th March 2009

Time: 6.00 p.m. - 7.00 p.m.

Venue: HSBC Theatre, Level 13, 1 Queen's Road Central,

Hong Kong

Mr Stewart set up Family Legacy Asia in 2008 to provide Asian families with independent advise that is focused solely on helping families plan and then implement best succession and family governance practices. Mr Stewart will discuss the advantages and disadvantages of using a trust to own the family business and some of the critical tasks that a family needs to engage in.

Trusts are often marketed in Asia as a succession planning device, and as a tool that can help keep wealth in a family for more than three generations. Clearly there are certain benefits of using a trust structure that tax and trust advisers can articulate for their clients. There is an often quoted statistic that only one third of family owned businesses will make it into the second-generation and something like a 10% chance of survival into the third generation. The theory of family owned businesses helps to explain these statistics by reference to a "three circle model", which says that a family owned business is made up of three overlapping systems. The first system is the management or business system. The second system is the ownership system. The third system is the family emotional system. If we are to determine whether a trust structure can be used to keep the family business in the family for three or more generations, isn't it going to be necessary to compare the characteristics offered by the typical trust structure against the three circle model and other family business theories?

Those interested should register using the attached seminar enrolment form.

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## SEMINAR ENROLMENT FORM

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STEP, and HK\$350 for of the HKTA members more members can enthis form and return it Hong Kong Limited.	or non-members. (*Any staff, c, can attend the seminar at a carol at a special discount fee of to us at the above address with	HK Trustees' Association Ltd* and not only the nominated representative cost of \$250). Applications for ten or f \$150 per person. Please complete th your cheque made payable to <b>STEP</b>
Name of Member/Con	mpany	<del></del>
Name(s) of attendee(s	s)	
Cheque total:		Cheque No.
Contact Person:		Telephone:
Email:		Fax:
(NB: Payments are no	on-refundable unless the even	t is cancelled by the Association.

Bookings are only confirmed with payment, on a first-come, first-served basis)